



Project Management Development – Practice and Perspectives
Sixth International Scientific Conference on Project Management
in the Baltic Countries

CONFERENCE PROGRAMME



Project Management Development – Practice and Perspectives

ISSN 2256-0513

April 27-28, 2017
Riga, University of Latvia

The aim of the conference is to discuss results of scientific research in project management issues, to establish new contacts and networking between professionals involved in project management as well as enhance the capacity of project managers. The conference programme includes opening plenary session, parallel sessions. All abstracts are reviewed by two reviewers and papers included in the conference proceedings are double blind reviewed. Conference language is English.

The work of the conference will be organised in the 4 parallel sessions:

1. Education, Social Aspects and Personnel in Project Management

Session chairs: Prof. J. Michael Littman, Asoc. prof. Andrejs Cekuls

2. New Directions in Project Management

Session chairs: Prof. Arvi Kuura, Prof. Signe Bāliņa

3. Project Risk Management

Session chairs: Prof. Wolfgang Tysak, Prof. Daina Šķiltere

4. Practical Project Management

Session chairs: Prof. Carsten Wolff, Prof. (emer.) Dr. Žaneta Ilmete

Conference is organized by the
Research Institute of the Project Management
of the Faculty of Business, Management and Economics,
University of Latvia in cooperation with the
Professional Association of Project Managers

Detailed Programme of the Conference

Thursday, April 27, 2017

17.30 – 18.00 Registration for the conference, Raiņa bulv. 19, lobby

18.00 – 20.00 Welcome Cocktail, Raiņa bulv. 19, hosted by **Prof. Indriķis Muižnieks**,
Rector of University of Latvia

Friday, April 28, 2017

9.00 – 10.00 Registration for the conference Raiņa bulv. 19, lobby

10.00 – 12.00 Plenary Session, Raiņa bulv. 19, Mazā aula (Small Aula)

Session chairs: Prof. Carsten Wolff (Germany), Assoc. prof. Andrejs Cekuls (Latvia)

Conference opening:

Prof. Indriķis Muižnieks, *Rector of University of Latvia*

Prof. (emer.) Žaneta Ilmete, *President of Professional Association of Project Managers*

Presentations

- **Sivaraman Raji (Singapore/USA), Raczka Michal (Poland)**. A Project Manager's Personal Agility Sightings
- **Littman J. Michael, Littman S. Ezra (USA)**. Six Ethical Leadership Strategies for Project Management Success
- **Varga János, Csiszárík-Kocsir Ágnes (Hungary)**. Women in the Project Management

12.00 – 14.00 Lunch, Aspazijas bulv. 5

14.00 – 15.30 Parallel Sessions, Aspazijas bulv. 5

15.30 – 16.00 Coffee Break, Aspazijas bulv. 5

16.00 – 17.30 Parallel Sessions, Aspazijas bulv. 5

17.30 – 18.00 Conference conclusions and future prospects, Aspazijas bulv. 5, 324
Session chairs

19.00 – 22.00 Reception

Hosted by Prof. (emer.) Žaneta Ilmete, President of Professional Association of Project Managers, Latvia

Parallel sessions

1. Education, Social aspects and Personnel in Project Management

(Aspazijas bulv.5, 320)

Session chairs: *Prof. J. Michael Littman, Assoc. prof. Andrejs Cekuls*

1. **Cewinska Joanna, Krasnova Anna (Poland).** Cooperation and Competition in Project Teams
2. **Grzesiak Lena, Striker Małgorzata (Poland).** The Relevance of Internal Audit and Internal Auditors Competencies in Project Management – Theoretical Approach
3. **Mikhieieva Olga (Ukraine), Waidmann Matthias (Germany).** Communication Management Tools for Managing Projects in an Intercultural Environment
4. **Robinson C. Neil (United Kingdom).** Life is a Project: Enabling Life Skills in Cross-Cultural Transition
5. **Roze Jānis, Roze Jana (Latvia).** The Relationship Between a Project Manager's Self-Perceived Level of Emotional Intelligence and Psychological Climate, as Perceived by Project Team Members
6. **Sluka Inese, Geide Oskars, Svecnikova Liga (Latvia).** Analysis of Project Manager Competencies in Job Postings in Latvia
7. **Rosenberger Philipp (Austria).** Challenges of an agile IT project manager in a weak matrix organization.

2. New Directions in Project Management

(Aspazijas bulv.5, 322)

Session chairs: Prof. Arvi Kuura, Prof. Signe Bāliņa

1. **Rosenberger Philipp, Struzl Katharina (Austria).** Managing an Agile Developed IT - Project - Portfolio
2. **Targiel S. Krzysztof (Poland).** Modeling the Structures of Stakeholder Preferences
3. **Nuseibah Ala, Sleibi Noura, Reimann Christian, Hirsch Martin (Palestine, Germany).** Authoring Industrial Augmented Reality Applications
4. **Kuura Arvi (Estonia).** Coordinating Process Chunks: a New Approach to Project Management
5. **Palkovits-Rauter Silke (Austria).** Commonalities of Project and Process Management from Organizational Viewpoint
6. **Hodžić Majra, Hružová Helena (Czech Republic).** New Directions in Project Management: The Rise of Project Governance
7. **Paterek Pawel (Poland).** Agile Transformation in Project Organization – Issues, Conditions and Challenges
8. **Gellweiler Christof (Germany, Lithuania).** Bridging Information Technology Requirements to Competitive Advantage

Statements:

Bragantini Damiano, Licciardi Matteo (Italy). Stakeholders Communication Approach: A New Era

Džidić Sanin, Bračković Emir (Bosnia and Herzegovina). Proposal of the Monitoring and Evaluation Approach for Community Public Infrastructure Improvement Projects

Kozarkiewicz Alina, Kabalska Agnieszka (Poland). Management of Creative Projects – Challenges and Paradoxes

Polak Jarosław, Wójcik Przemysław (Poland). How and Why Do Organisations Learn from Projects. Project Knowledge to Knowledge Project Portfolio

3. Project Risk Management

(Aspazijas bulv.5, 324)

Session chairs: Prof. Wolfgang Tysak, Prof. Daina Šķiltere

1. **Sadkowska Joanna (Poland)**. The Impact of the Project Environment Uncertainty on Project management Practices in Family Firms
2. **Csiszárík-Kocsir Ágnes, Varga János (Hungary)**. Crisis – Project – Risk: According to the Opinions of Hungarian SMES'
3. **Hofman Mariusz, Grela Grzegorz (Poland)**. An Empirical Investigation on the Project Portfolio Risks Correlations
4. **Thattakath Emil William, Čiutienė Rūta (Lithuania)**. The Relationship Between Dynamic Capabilities and Project Portfolio Risk Management: Theoretical Framework
5. **Tsiga Zakari, Emes Michael, Smith Alan (United Kingdom)**. Attitudes and Personality Towards Risk Management in the Construction Industry
6. **Tysiak Wolfgang (Germany)**. Monte Carlo Simulation and Agile Methods in Project Risk Management
7. **Uzulans Juris (Latvia)**. The Epistemological Analysis of the Concept "Risk" un Project Risk Management

4. Practical Project Management

(Aspazijas bulv.5, 305)

Session chairs: Prof. Carsten Wolff, Prof. (emer.) Žaneta Ilmete

1. **Barbosa A.R. Adriano (Brazil)**. Productivity & Innovation as a Support in Project Management: A Study Through Construction Industry in Brazil
2. **Crespi-Vallbona Montserrat, Miró Oscar Mascarilla, Ribot Ricard Vilalta (Spain)**. Innovation in the Management of Interorganizational Oenologic Tourism Projects. The Case of Pla De Bages Wine Area (Barcelona, Spain)
3. **Ikonen Ilkka (Finland)**. Critical Success Factors of Defence Equipment Projects
4. **Wolff Carsten (Germany)**. Management of an Industry-University-Cluster: ruhrvalley
5. **Pūlmanis Emīls (Latvia)**. Assessment of the micro-economical impact factors of e-governance projects
6. **Varga János (Hungary)**. Basis for Organizational Competitiveness: Project Management in the Life of the Corporations
7. **Csiszárík-Kocsir Ágnes (Hungary)**. The Hungarian SMES' Opinions About the Project Financing

Statements:

Džidić Sanin, Kapetanović Omar (Bosnia and Herzegovina). Application of the Monitoring Tools for University Departments of Architecture Development and Improvement Projects

Guedes F. Jorge (Portugal). Continuous Improvement and Waste Reduction for Organizations – an Introduction to LEAN IT

Conference Programme Committee

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- Prof. Dr. Carsten Wolff, Dortmund University of Applied Science and Arts, Germany

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